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Care Cost Reduction Strategies

Agency: Department of Administration

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	Column	Trans Type	Total Expenditure	Personal Services	Travel	Sarvicas	Commodities	Capital Outlay	Grants	Misc	PFT	PPT	TMP
Centralized Administrative Services	COTUIIII	13700		Jei vices	II avei	Jei vices	Commodities	Outray	ui di ics	11130	<u> </u>	FFI	
Retirement and Benefits													
	9GovAd.i	IncOTI	250.0	0.0	0.0	250.0	0.0	0.0	0.0	0.0	0	0	0
Stakeholder Engagement for Alaska Health 1 System Reform	.9GOVAUJ	THEOTT	250.0	0.0	0.0	250.0	0.0	0.0	0.0	0.0	U	U	U
•	olon for Alc	okolo bool	th care avetem the	at improves pop	ulation								
Participate in a stakeholder process to develop a p			•										
health and the patient experience of care while rec	-			•									
include members from the legislature, state agenc recommendations. Reform efforts currently emerg		•	confinuinty and pr	oduce actionable	е								
Increase primary care utilization	ing include	·-											
Coordinate patient care among providers													
Pursue payment reform													
Promote the use of evidence-based medicine													
5. Increase health care data analytics capacity													
5. Increase ficallit care data analytics capacity													
Existing Division of Retirement and Benefits (DRB) staff will	manana th	asa funds and ma	v nursue contra	cte with								
other entities. DRB staff will be responsible for cor	,	•											
Management and Budget will continue to serve as		•											
efforts.	a ilaisoii e	anong dep	artificitis off broad	a ricaltir care rer	OIIII								
1248 ACHI Fund (DGF) 250.0													
, ,	9GovAdj	Inc0TI	750.0	0.0	0.0	750.0	0.0	0.0	0.0	0.0	0	0	0

Evaluate and execute strategies to reduce the growth of state health care spending across state agencies and other public payers. Current budget estimates indicate that state health care spending growth must be reduced from 5 to 2.25 percent over the next five years to avoid displacing other budget priorities. This equates to a \$200 million reduction from projections based on the 5 percent growth trend. These funds may be used to procure actuarial and legal analysis for coordinated administration and purchasing across state agencies and public payers for health services, including third-party benefit administrators and pharmaceutical purchasing. These analyses may also be used to implement recommendations from the Health Care Authority feasibility studies required by SB74.

Additionally, these funds may be used to evaluate and influence changes in federal health care policy that impact the state budget and Alaska health care system as a whole.

This is a continuation of efforts pursued by the administration and legislature, which include SB74 Medicaid redesign and Health Care Authority feasibility studies, creating the Alaska Comprehensive Health Insurance (ACHI) Fund, and obtaining a 1332 Innovation Waiver to receive federal funding to offset state contributions to the ACHI fund. To date, these activities have resulted in reduced per capita general fund expenditures in the Medicaid program as well as reductions in the cost of monthly health insurance premiums in the individual market. Additionally, the Department of Administration's Division of Retirement and Benefits (DRB) has pursued reforms to AlaskaCare employee plan design that have resulted in savings to the health trust and prevented an increase in the employer contribution rate to employee health premiums. DRB is also working toward implementation of the Employer Group Waiver Program (EGWP) for its retiree health plan, which increases Medicare reimbursements to the plan for pharmaceuticals and will result in reductions to the state assistance payment to retirement by an estimated \$25.5 million in fiscal year 2019.

These funds will be managed by existing DRB staff and may pursue contracts with other entities. DRB staff will be

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	Column	Trans Type	Total Expenditure	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants	Misc	PFT	PPT	TMP
Centralized Administrative Services (continue	d)												
Retirement and Benefits (continued)													
Evaluate Consolidated Purchasing and Health													
Care Cost Reduction Strategies (continued)													
responsible for contract management and tra				ment and Budget	WIII								
continue to serve as a liaison among departm 1248 ACHI Fund (DGF) 750.0	nents on broad n	eaith care	e reform efforts.										
1248 ACHI Fund (DGF) 750.0 Realign Funding with Cost Allocation Plan	19GovAd.i	FndCha	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	Λ	0	0
A net-zero reallocation of fund sources is per						0.0	0.0	0.0	0.0	0.0	U	U	U
realignment is based on the Retirement and I				iai experiolitires. 1	1113								
1017 Group Ben (Other) -25.0	benefits (bixb) c	ost anocc	mon plan.										
1023 FICA Acct (Other) -20.0													
1029 PERS Trust (Other) -170.0													
1034 Teach Ret (Other) 175.0													
1042 Jud Retire (Other) 5.0													
1045 Nat Guard (Other) 35.0													
L Plan Sponsor and Actuarial Costs for	19GovAdj	Lang	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
Retirement System Activities													
If the amount necessary to cover plan sponsor													
payment calculations exceed the amount app													
payments from retirement system fund source					general								
fund to the Department of Administration for t	that purpose for	the fiscal	year ending June	e 30, 2019.									
The pension and retiree health plans are trus													
trusts. The rules make a clear distinction betw													
expenses that are for the benefit of the plan s													
Settlor expenses or costs. Costs which benef		or canno	t be paid for by re	etiree health trust	funds as								
these expenses are for the benefit of the plan	sponsor.		1 000 0	0.0	0.0	1.000.0	0.0	0.0	0.0	0.0	0	0	
* Allocation Difference *			1,000.0	0.0	0.0	1,000.0	0.0	0.0	0.0	0.0	U	U	0
Haalda Blanca Administration													
Health Plans Administration	100 au Ad÷	T	2.750.0	0.0	0.0	2 750 0	0.0	0.0	0.0	0.0	0	0	0
Administrative Fee Increase due to Medicare	19GovAdj	Inc	3,750.0	0.0	0.0	3,750.0	0.0	0.0	0.0	0.0	U	U	0
Part D Employer Group Waiver Plan													

The AlaskaCare retiree health plan currently files for federal subsidies for Medicare eligible retirees through the Retiree Drug Subsidies. Implementing Medicare Part D Employer Group Waiver Plan (EGWP) increases Medicare reimbursements to the plan for pharmaceuticals and will result in reductions to the state assistance payment to retirement by an estimated \$25.5 million in FY2019. In addition, the future liabilities for Other Post-Employment Benefits (OPEB) will be reduced.

Aetna contract negotiations were recently completed and the Division has estimated an increase to the administrative fees of \$3,750.0 beginning January 1, 2019, for a six-month period and \$7,500.0 for a full fiscal year. If funding is not received, the Division will not be able to pursue this cost savings initiative. This cost-saving measure cannot be pursued without the corresponding administrative fee payment.

1017 Group Ben (Other) 3,750.0

Participation

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Co	Trans Iumn Type	Total Expenditure	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants	Misc	PFT	PPT	TMP
Centralized Administrative Services (continued) Health Plans Administration (continued)												
* Allocation Difference *		3,750.0	0.0	0.0	3,750.0	0.0	0.0	0.0	0.0	0	0	0
* * Appropriation Difference * *		4,750.0	0.0	0.0	4,750.0	0.0	0.0	0.0	0.0	0	0	0
Shared Services of Alaska Business Transformation Office		500.0	0.0	0.0	500.0	0.0	0.0	0.0	0.0	0	0	0
Debt Collection and Vendor Fees Shared Services of Alaska (SSoA) is funded by inter-a account payable) that is being completed by the positic general fund program receipts derived from a 5% assess statewide contracts that are in excess of what is needed researching additional fees that may be available under the total amount of receipt revenue that will be available Control Technology, Inc. (ACT) and their efficiency at transferred to SSoA from the Department of Law and the meetings with several other departments to begin the ACT. SSoA is a start-up operation. Any revenue that can be to make this effort a success and will offset the cost for 1005 GF/Prgm (DGF) 500.0	gency receipts ons transferred assment on debed to fund the Per applicable Coole is unknown collecting debts he Permanent to process of analygenerated thro	based on the back from other departnt collections and veurchasing Comporturt rules. until there is more on behalf of the Sirund Dividend divisyzing and transferrugh general fund pate agencies.	nents. Offsets to tendor fees assessment. The SSoA is experience with A tate. Debt has be sion. SSoA has hing additional state or ogram receipts were stated.	this are sed on sed on sed on secount en ad initial te debt to will help	500.0	0.0	0.0	0.0	0.0	0	0	0
* Allocation Difference *		500.0	0.0	0.0	500.0	0.0	0.0	0.0	0.0	0	0	0
Purchasing State Surplus Property Sales Growth Data shows the sale of State of Alaska surplus properl with additional marketing efforts through FY2019. Add to align the budget with projected revenue collection. 1005 GF/Prgm (DGF) 138.0	y has increase	d and is projected t			138.0	0.0	0.0	0.0	0.0	0	0	0
* Allocation Difference *		138.0	0.0	0.0	138.0	0.0	0.0	0.0	0.0	0	0	0
Leases Reduce Lease Funding to Align with Projected 19Gov Costs	/Adj Dec	-1,000.0	0.0	0.0	-1,000.0	0.0	0.0	0.0	0.0	0	0	0
Reduce lease funding to align with projected costs. Co customer agencies to make the most efficient use of le wherever possible. 1007 I/A Rcpts (Other) -1,000.0												
* Allocation Difference *		-1,000.0	0.0	0.0	-1,000.0	0.0	0.0	0.0	0.0	0	0	0
* * Appropriation Difference * *		-362.0	0.0	0.0	-362.0	0.0	0.0	0.0	0.0	0	0	0

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		Column	Trans Type	Total Expenditure	Personal Services	<u>Travel</u>	Services	Commodities	Capital Outlay	<u>Grants</u>	Misc	PFT _	PPT _	TMP
Alaska Oil and Gas Co	onservation Commission													
Alaska Oil and Gas (Conservation Commission	1												
L Reverse Settlement of	of Claims Against	19GovAdj	OTI	-150.0	0.0	0.0	-150.0	0.0	0.0	0.0	0.0	0	0	0
Reclamation Bonds S	Sec26e Ch1 SSSLA2017													
P100 L7 (HB57)														
	ority for reclamation of state land	d by utilizing bo	nding fund	s if necessary in	FY2018.									
1108 Stat Desig (
L Settlement of Claims	Against Reclamation	19GovAdj	IncM	150.0	0.0	0.0	150.0	0.0	0.0	0.0	0.0	0	0	0
Bonds														
	eceived in settlement of a claim	0	0	•	,	,								
	ncluding the plugging or repair o													
	servation Commission for the pu													
use covered to balance on Ju	by the bond for the fiscal year en	iding June 30, 2	2019, and i	includes the unex	spended and unor	oligated								
1108 Stat Desig (
Reduce Federal Auth	/	19GovAd.j	Dec	-24.9	-24.9	0.0	0.0	0.0	0.0	0.0	0.0	Ω	Λ	Λ
Projected Revenue	only to Aligh with	IJUUVAUJ	DEC	24.9	24.9	0.0	0.0	0.0	0.0	0.0	0.0	U	U	U
•	several years, the amount of fur	nding provided	hy the Fed	leral Government	t for oversite of the	۵								
	Injection Control Program for Cla													
	and Gas Conservation Commis													
	14.9. The adjustment brings the					.								
1002 Fed Rcpts (,											
* Allocation Differen	,		-	-24.9	-24.9	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
* * Appropriation Diffe	rence * *			-24.9	-24.9	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
, the obtained and														
Legal and Advocacy S	Convicos													
Office of Public Adv														
	ocacy ordian Position Support	19GovAd.i	IncT	86.7	0.0	0.0	86.7	0.0	0.0	0.0	0.0	Ο	Λ	Λ
(FY19-FY23)	ildian Fosition Support	IJUUVAUJ	THE	00.7	0.0	0.0	00.7	0.0	0.0	0.0	0.0	U	U	U
,	ans provide guardianship and/or	conservatorshi	n services	for vulnerable Al	askans who are fo	ound by								
	e in need of a protective order.													
	seloads for Public Guardians sig													
	mong the highest caseloads (10													
public guardia		,	,											
1092 MHTAAR (0														
,	onal Services Support and	19GovAdj	Inc	1,000.0	1,000.0	0.0	0.0	0.0	0.0	0.0	0.0	10	0	0
the Addition of 10 PF		Ŭ			•									
	" (00) " " " "													

The Public Guardian (PG) section of the Office of Public Advocacy is failing to meet its statutory and ethical obligations due to caseload growth and static staff levels. The PG section serves adults found to be incapacitated by the Superior court. The PG is required to maintain benefits, manage finances, make medical decisions, and insure suitable housing for each ward. A rising caseload is approaching 100 cases per public guardian. This is over double the recommended national maximum of 40 cases per public guardian.

The additional public guardian support allows the section to hire nine Public Guardians and one Guardian Ad Litem. While caseloads will remain higher than the national recommended maximum, the addition of staff to

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	Column	Trans Type	Total Expenditure	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants	Misc	PFT	PPT	TMP
Legal and Advocacy Services (continued) Office of Public Advocacy (continued) Public Guardian Personal Services Support and the Addition of 10 PFT Positions (continued) support the public guardians is the start of ar affairs of each ward over time. 1004 Gen Fund (UGF) 1,000.0													
* Allocation Difference *		-	1,086.7	1,000.0	0.0	86.7	0.0	0.0	0.0	0.0	10	0	0
Public Defender Agency MH Trust: Dis Justice - Holistic Defense - Bethel Funds will be used to implement the Holistic Defender Agency and Alaska Legal Service						0.0	0.0	0.0	0.0	0.0	0	0	0
Defender Agency and Alaska Legal Service Corporation. The model addresses a defendant's criminal legal needs by criminal attorney, a social worker to address unmet social support needs, and a civil legal aid attorney will work with the team to address any civil legal needs. All program services are designed to address the defendant's obstacles to successful reintegration and thus reduce the likelihood of future criminal activity/recidivism. The FY2019 Mental Health Trust Authority Authorized Receipt (MHTAAR) increment maintains the FY2018 level													
of funding and momentum of effort. 1092 MHTAAR (Other) 193.8 Public Defense Support to Reduce Delay, Litigation, and Case Costs The Public Defender Agency's current caselo maximum ethically permissible caseloads. Coreductions resulted in caseloads that remain declined in FY2017. The Agency projects that FY2019.	ontinued increas above guideline	es in civil (maximum	case appointmen s even though cr	ts combined with s iminal case appoir	staff	0.0	0.0	0.0	0.0	0.0	0	0	0
The Agency experienced a reduction in Criminal Rule 39 fee revenue in FY2017, and this is projected to continue into FY2018 and FY2019. An increase of \$453.5 general funds is necessary to replace the reduced program receipt revenue and to maintain staffing levels. This allows the Agency to fill three positions for public defense and will aid the Agency in meeting its obligations. This will reduce delay, litigation, and case costs.													
Criminal Rule 39 fees are assessed to reimburse the Public Defender Agency for the costs of appointed counsel. The fees are charged to clients on a schedule depending upon the outcome of their case as specified in the rule. The Department of Law then collects these from the client when possible. 1004 Gen Fund (UGF) 453.5													
* Allocation Difference * * * Appropriation Difference * * * * Agency Difference * * *			647.3 1,734.0 6.097.1	647.3 1,647.3 1.622.4	0.0 0.0 0.0	0.0 86.7 4.474.7	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	0.0 0.0 0.0	0 10 10	0 0 0	0 0 0
* * * * All Agencies Difference * * * *			6,097.1	1,622.4	0.0	4,474.7	0.0	0.0	0.0	0.0	10	0	0

Column Definitions

19Adj Base (FY19 Adjusted Base) - FY18 Management Plan less one-time items, plus FY19 adjustments for position counts, funding transfers, line item transfers, temporary increments (IncT) from prior years, and additions for statewide items (risk management and most salary and benefit increases). The Adjusted Base is the "first cut" of the FY19 budget; it is the base to which the Governor's and the Legislature's increments, decrements, and fund changes are added.

19GovAdj (FY19 Governor w/LFD Adjust) - FY19 Governor's Request with LFD Adjustments for proposed legislation and budget actions that require a supermajority vote.